

LOVE MERCY

ANNUAL REPORT

2013–2014

LETTER FROM THE CEO



Hear my cry for mercy as I call to you for help, as I lift up my hands toward your Most Holy Place. (Psalm 28:2, NIV)

A striking theme throughout the Psalms is the mercy cry of God's people. We have all undoubtedly prayed a mercy prayer. We ask for mercy when we feel weak, when we're in pain, when we've been wronged. And we pray for mercy when we realize we are helpless to save ourselves from our sins. This cry is considered the conversional, redeeming moment of the Christian faith. Jesus taught us this in the parable of the Pharisee and the tax collector (Luke 18:9–14, NIV):

Two men went up to the temple to pray, one a Pharisee and the other a tax collector. The Pharisee stood by himself and prayed: "God, I thank you that I am not like other people—

robbers, evildoers, adulterers—or even like this tax collector. I fast twice a week and give a tenth of all I get."

But the tax collector stood at a distance. He would not even look up to heaven, but beat his breast and said, "God, have mercy on me, a sinner."

I tell you that this man, rather than the other, went home justified before God. For all those who exalt themselves will be humbled, and those who humble themselves will be exalted.

A Pharisee was considered a spiritual father in ancient Judaism—someone who, by all outward appearances, was righteous to

speak to God. A tax collector was scorned by society as a traitor and a cheat—hardly fit to stand in God's holy presence. Yet, the tax collector recognized his inability to erase his crimes and humbly, courageously asked God to pardon him.

The good news for the tax collector, and for all of us, is this: God sits on a throne (literally translated the "mercy seat") of mercy and grace, waiting to lavish His love and kindness on those who ask for it. Recognizing our own need for mercy only intensifies the closer we get to God, stimulating our appetite for His compassion.

Prison Fellowship International is stirred and called to rescue, restore, and rebuild the lives ravaged and broken by crime and

incarceration in more than 125 countries, and God allows us to be an answer to many mercy cries:

Cries from prisoners like Ayo in Nigeria. “As a condemned convict, I used to have sleepless nights. But through The Prisoner’s Journey, I realized that Jesus Christ has paid the ransom for my sins, and for the first time since coming to prison, I have peace.”

Cries from innocent children like Anamika in India, who pray for relief from hunger and the burden of being a prisoner’s child. “You appeared before us as angels from heaven,” said Anamika. “When everybody stamps a stigma upon me as the daughter of a prisoner, you honor and love me.”

Let us continue to ask God for mercy so that we might also recognize opportunities to be merciful. Then, let us pray that those we serve—prisoners, ex-prisoners, and children of prisoners—would also ask for and experience God’s healing grace.

God loves to be merciful.
Let us love mercy, too.



Frank J. Lofaro
Chief Executive Officer



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REBUILDING PRISONERS' HOPE

The inmates of Groenpunt Maximum Security Correction Centre in South Africa face a different battle than they did on the streets.

Thanks to the dedicated efforts of Prison Fellowship South Africa (PFSA), these ex-gang members are learning their fight is no longer against flesh and blood, but is in the spiritual realm.

Groenpunt is one of 11 prisons in South Africa to implement Prison Fellowship International's (PFI) in-prison evangelization program, The Prisoner's Journey (TPJ). This three-phase course is designed to take prisoners on a journey to develop a relationship with Jesus Christ. It commences with an invitational event, followed by an intensive, eight-week small group study on the Gospel of Mark and year-long discipleship opportunities. Participants learn Jesus was a prisoner who likely experienced many of the same emotions they feel—

loneliness, fear, rejection—and explore who He is, why He came, and what He calls them to do.

We prototyped the program in South Africa and Nigeria in 2014, reaching nearly 9,000 prisoners with the life-transforming message of the Gospel. In November 2014, Groenpunt held its first TPJ graduation ceremony, where more than 900 prisoners throughout five of the prison's compounds completed the course.

"PFSA originally projected launching TPJ in eight prisons over three years," says PFI Program Coordinator Rae Brooks. "By the end of 2015, it will be running in more than 30 South African prisons."

In Nigeria, TPJ is running in 150 prisons



Where We Are

In 2014, The Prisoner's Journey launched in Nigeria and South Africa, and PFI signed new partnerships with national ministries set to launch within the next year.

Launched 2014

Nigeria
South Africa

Launching 2015

Australia
Brazil
Bulgaria
Chile
Colombia
Rwanda
Singapore
Spain
Uruguay

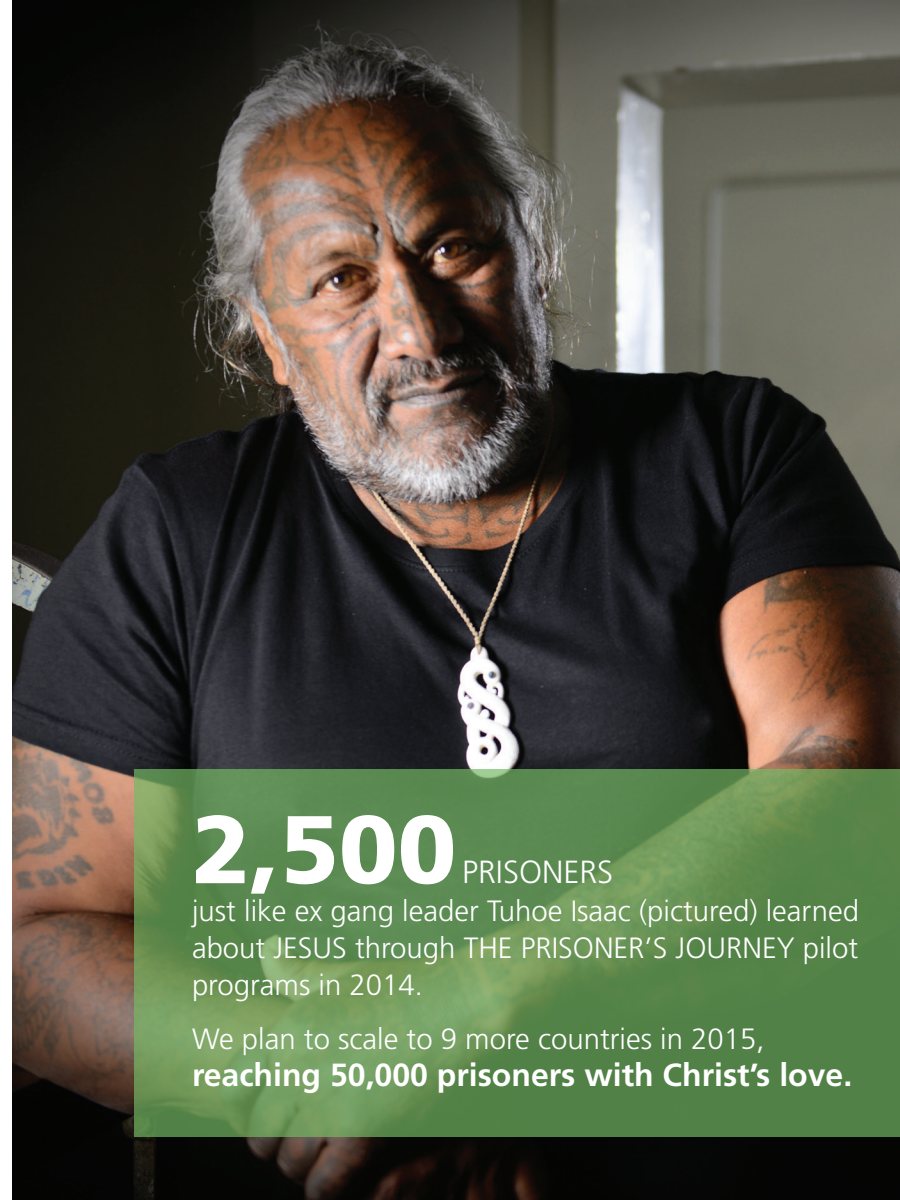
in 23 of the country's 36 states. More than 1,200 prisoners graduated. In 2015, PFI will expand the program in 15 more countries, and scale to 22 countries in 2016.

By 2020, we envision working with nearly 10,000 dedicated volunteer leaders worldwide to share the Gospel with **1 million prisoners in 60 countries.**

"We are seeing less violence, less fighting, and fewer riots . . . in prisons where TPJ has been offered," says PFSA Executive Director Connie Wehrmann. "As soon as there's a heart change, there's a life change." PFSA volunteer leader Tyrone Niekerk has also noticed the difference. "Revival has broken out among some of the worst criminals our country has ever seen."

Former gang leader Tuhoe Bruno Isaac testifies to this transformation. Tuhoe was the leader of The Mongrel Mob, New Zealand's largest gang. "I lived that life for nearly 20 years . . . prison was just a way of life," says Tuhoe. "It took me a long time to open up to the idea that Jesus might be for real and God hadn't given up on me." Tuhoe now helps prisoners around the world begin their own journeys with Jesus as the TPJ video series guide.

"I have discovered a miracle," says one of the many participants who have experienced hope and a transformed heart through the program. "Thank you for helping me to change my mind about church, forgiveness, and letting go."



2,500 PRISONERS

just like ex gang leader Tuhoe Isaac (pictured) learned about JESUS through THE PRISONER'S JOURNEY pilot programs in 2014.

We plan to scale to 9 more countries in 2015, **reaching 50,000 prisoners with Christ's love.**

RESTORING OFFENDERS AND VICTIMS

Prison was the last place Pastor Déo Gashagaza wanted to visit. Behind its walls roamed those responsible for the 1994 Rwandan genocide, those responsible for killing his 45 Tutsi family members, those who still wanted to kill him.

"I heard God's voice say, *Go into prison,*" Pastor Déo said. "I told God, 'I can't go unless you give me a love for the genocide prisoners.'" One year after the massacre of nearly 1 million Tutsis and moderate Hutus in 100 days, Pastor Déo was the first to enter the prisons and minister to these offenders.

Inside, he was greeted with skepticism and hostility. The prisoners shouted to kill him. "God, you sent me here," Pastor Déo prayed. "Please protect me."

He preached from Isaiah 61:1 (NIV), "He has sent me to bind up the brokenhearted, to proclaim freedom for the captives and release from darkness for the prisoners . . ." Many prisoners wept. "We can't kill him,"

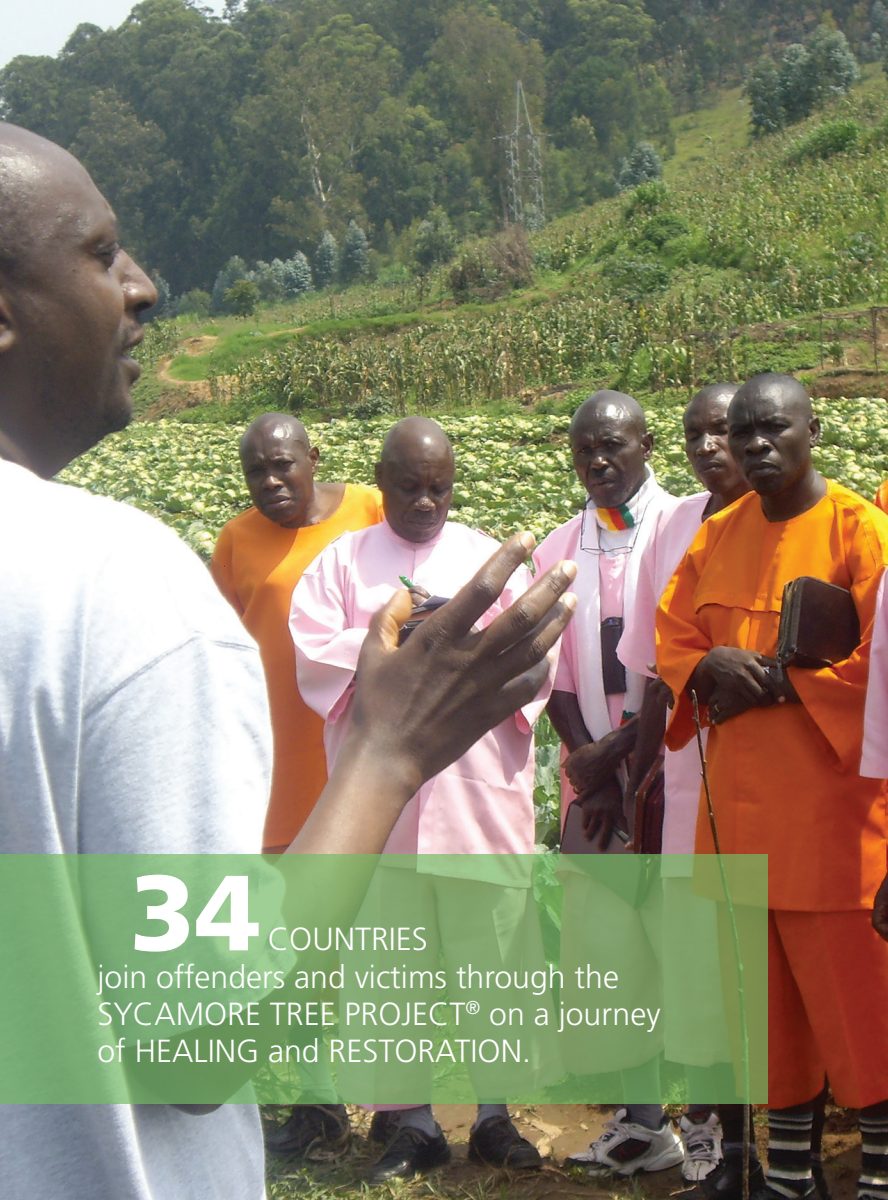
they said, and rose to protect him.

By 2001, Rwanda's 14 prisons still overflowed with 125,000 genocide prisoners awaiting trial. The government turned to *gacaca*, an ancient form of justice where community elders conduct open-air hearings in which offenders and the community decide on reparations together.

In 2002, to prepare for the *gacaca* courts, Pastor Déo led an 80-person team to launch the Umuvumu Tree Project (UTP), a modified version of PFI's Sycamore Tree Project®, which brings together crime victims and unrelated offenders to explore ways to make restitution and begin healing. The program was soon implemented in all of Rwanda's prisons. To date, 42,000

prisoners and 10,000 community members participated. When UTP started, only 5,000 prisoners admitted their crimes, but as they digested UTP's concepts of responsibility, forgiveness, and reconciliation, the number quickly rose to 32,000. The survivors took notice and asked Pastor Déo to work with genocide victims, too. In less than a year, many extended forgiveness and asked for the complete pardon of their offenders.

Now 20 years after the genocide, Rwanda continues to heal. Thanks to God and willing servants like Pastor Déo, Rwandans have true hope. "Prison Fellowship became my pathway to healing," said Pastor Déo. "After all this time in prison, I am totally healed."



34 COUNTRIES

join offenders and victims through the SYCAMORE TREE PROJECT® on a journey of HEALING and RESTORATION.

Justice Around the World

Prison Fellowship International's Centre for Justice & Reconciliation helps national ministries address injustices in their criminal justice systems. For nearly 20 years, the Centre has been an effective advocate for restorative justice reforms around the world. Following are two of its recent projects:

Sycamore Tree Project® is used regularly in 34 countries with over 3,500 victims and prisoners participating yearly. In Queensland, Australia, the program is so effective the government wants to expand the program statewide. And in Scotland, the program is now helping to transform lives in 12 of the country's 15 prisons.

The National Reform Program is how the Centre helps national ministries apply restorative principles to their justice systems. It is currently working with Prison Fellowship Nigeria to test a pilot project in Lagos that seeks to speed access to justice for people held in remand prisons while they wait for trial.



Photo (far L): Pastor Déo, executive director of PF Rwanda, shares his heart with prisoners in the Umuvumu Tree Project

Photo (L): Pastor Déo (R) and long-time friend and PFI executive director of the Centre for Justice & Reconciliation Daniel Van Ness (L)

RESCUING CHILDREN OF PRISONERS

Ten million children worldwide have lost one or both parents to incarceration. Of these, nearly 1 million live in high-risk situations.

Poverty, isolation, and abandonment are ever-present threats, and many children of prisoners are vulnerable to sex trafficking, abuse, and are stigmatized and outcast in their communities. They have nowhere to turn, and are 7 to 10 times more likely to get caught up in the juvenile and criminal justice systems than children whose parents are not in prison.

Prison Fellowship International's Children of Prisoners Program helps rescue children of prisoners outside the United States, who suffer for crimes they did not commit.

Our vision over the next five years is to reach **100,000 children of prisoners living in 25 countries.**

This program serves the needs of this unique group of children on an unprecedented scale. In fact, children of prisoners can fall between the cracks of the services of other child-focused programs.

The program is run in partnership with Prison Fellowship national ministries, outside the United States, to strengthen their long-term sustainability so more children of prisoners can be rescued from the following five major risks:

1. LACKING basic necessities of life, including regular, nutritious meals and access to healthcare, and educational resources

3. BECOMING VICTIMIZED and outcast in their communities

4. MISSING OUT on relationships with their imprisoned parent

2. DETERIORATING into a life of poverty and living in dangerous environments, which put them at risk of abuse and sex-trafficking

5. DECLINING into antisocial behavior as they get older



1,900 CHILDREN OF PRISONERS
in 8 countries RESCUED from poverty and despair.

In 2015, we plan to serve nearly 5,000 children of prisoners in dire need.

The Children of Prisoners Program ministers to children and their families by addressing the following four strategic areas:



Safety

Providing safe and caring places to live



Health

Providing nutritious food and access to medical care



Education

Providing access to proper education and resources to build a brighter future



Resilience of Spirit

Providing opportunities to experience healthy relationships with self, family, and God

Each ministry area is delivered to children in the program by Prison Fellowship national ministry staff and volunteers, who regularly visit families and schools to provide support and monitor each child's development. In 2014, we served thousands of children of prisoners in Cambodia, Colombia, Costa Rica, India, Malaysia, Nepal, Rwanda, and Zambia.

Their Stories

In Cambodia, our volunteers and staff searched for a father whose wife was in prison and who was struggling to care for their children, ages one and six. We discovered their home was little more than a tarp stretched over a bed, located next to an open sewer.

Our caseworker got the family into an apartment and we subsidized the rent payments. We also helped the father find work. As a result of our intervention, there was an immediate positive impact on the health and safety of these two children.

In Zambia, caseworkers found two malnourished children, ages five and eight, living with their grandmother in a mud-brick house with a make-shift iron roof covered with holes. Their father was imprisoned, and their mother passed away shortly after he was sentenced. When caseworkers arrived, the youngest child cried and the grandmother shook from hunger as she explained their situation.

Prison Fellowship International immediately began providing food, clothes, blankets, and the chance to attend school again, turning their cries of hunger into cries of gratitude.

In Costa Rica, a grandmother's home burned down. This woman was raising her two grandchildren in poverty while her husband was in prison for dealing drugs.

Prison Fellowship International helped the family find a safe home, and we monitored the children to ensure they were still receiving food and education.

“We’re finding similar stories in different countries as we enroll children in sponsorship,” says PFI Program Manager Adam Hutchinson. “Often the grandmothers look after their grandchildren, and they burst into tears when they learn that help has arrived. They tell us: ‘We never knew that anyone would help us.’ Their tears and gratitude are overflowing.”





Photo: A Zambian family enrolled in the Children of Prisoners Program is shown here in front of their mud-brick house

Angel Tree® Around the World

In 2013–14, Prison Fellowship national ministries connected thousands of children of prisoners and their families through Angel Tree® to help them experience the joy and love of Christ during the holidays.



Bulgaria

Prison Fellowship Bulgaria spread joy to more than 700 children of prisoners over the holidays. More than 100 volunteers purchased gifts and helped facilitate Angel Tree® events in seven prisons. Since 1999, PF Bulgaria has brought smiles to more than 11,000 children through this program.



Cote d'Ivoire (Ivory Coast)

More than 300 children of prisoners in Cote d'Ivoire assembled at the National Institute of Arts and Culture to receive Christmas gifts and enjoy special entertainment sponsored by **Prison Fellowship Cote d'Ivoire**. The children were treated to performances by nationally-renowned comedians and Christian artists before enjoying a Christmas feast.



Nicaragua

Prison Fellowship Nicaragua sponsored a lively celebration filled with traditional music, dancing, and games. Children rose at dawn to visit their mothers in the Granada and Esperanza women's prisons in and around Managua. More than 500 toys were delivered to 230 inmates to give to their children.



Sierra Leone

In Sierra Leone, the Ebola virus threatened to steal the joy of Christmas by shutting down all public holiday festivities, including Angel Tree®. **Prison Fellowship Sierra Leone** Board Chair Reverend Thomas Bindi overcame this challenge by inviting children of prisoners to his home to share a Christmas meal on behalf of the Angel Tree® program.





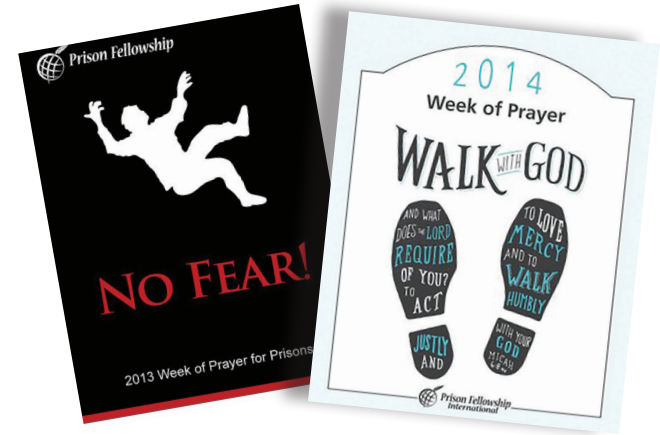
Week of Prayer

Prison Fellowship International's Week of Prayer is an opportunity for national ministries, staff, and ministry supporters to set aside a week dedicated to praying for prisoners, ex-prisoners, their families, and victims of crime.

Week of Prayer, observed by thousands every year, reflects our three-fold mission: **to transform, to reconcile, and to restore.**

In 2013, we prayed using the theme "No Fear," and in 2014, we kicked off a three-year theme drawn from Micah 6:8 (NIV), "And what does the Lord require of you? To act justly, to love mercy, and to walk humbly with your God." We prayed that we, and those we serve, would truly "Walk with God."

We are grateful for the many ways God has answered our prayers for courage, and has strengthened our own spiritual walks, as we pursue His call to proclaim and demonstrate His redemptive love.



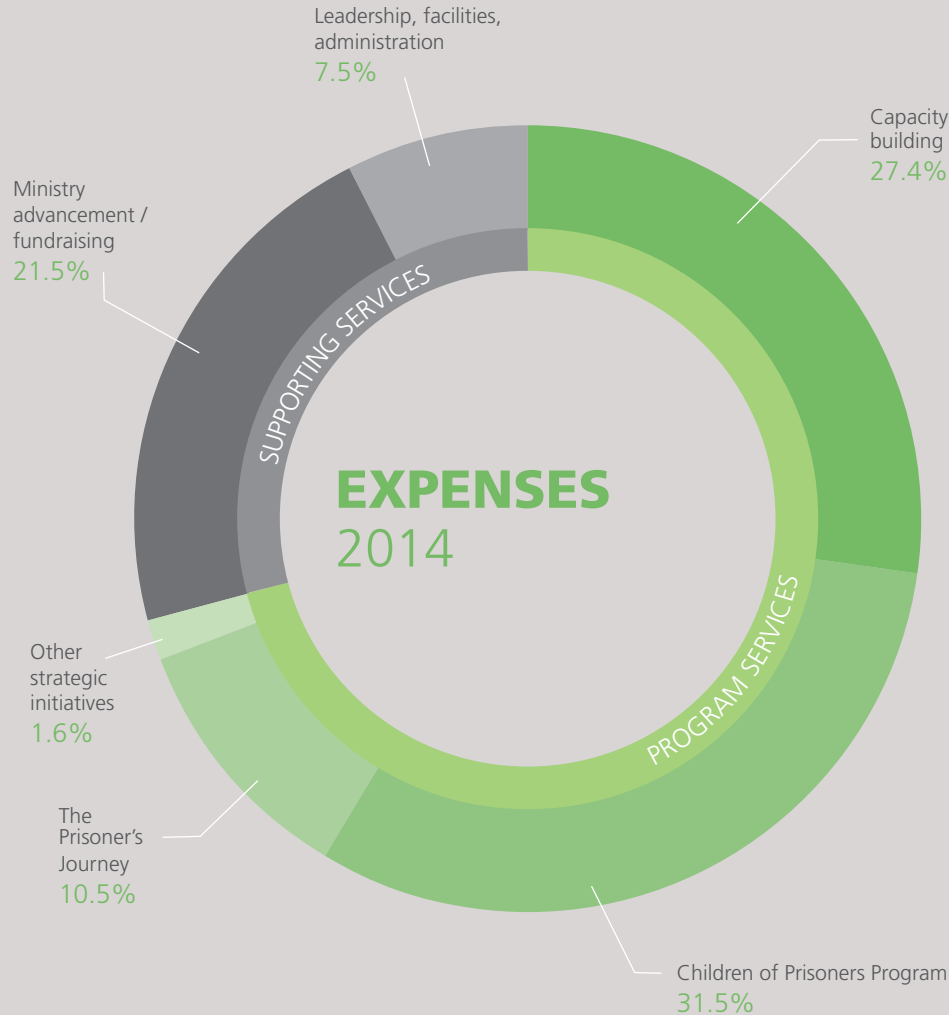
81 COUNTRIES
brought JOY to children
of prisoners through
ANGEL TREE®

Photo (L): South African children of prisoners and their friends high five for the camera, during special festivities

STATEMENT OF MINISTRY ACTIVITIES

These financial statements present the activity of Prison Fellowship International. They do not include financial information from the more than 125 Prison Fellowship affiliates, who are members of Prison Fellowship International. All information shown here is extracted from audited financial statements, which may be viewed in their entirety at www.pfi.org

Consolidated Statement of Activities				
<i>Year Ended December 31, 2014</i>	Unrestricted	Temporarily Restricted	Permanently Restricted	Total (USD)
Revenues				
Charter membership fees	\$ 297,175	\$ -	\$ -	\$ 297,175
Ministry agreement revenue	3,500,000	-	-	3,500,000
Contributions	334,515	1,064,429	-	1,398,944
Contributed rent and other	105,741	186,623	-	292,364
Investment income, net	63,585	729	-	64,314
Other income	10,187	-	-	10,187
Net assets released from restrictions	2,927,937	(2,927,937)	-	-
Total revenues	7,239,140	(1,676,156)	-	5,562,984
Expenses				
Program services:				
Capacity building	1,982,330	-	-	1,982,330
Children of Prisoners Program	2,286,565	-	-	2,286,565
The Prisoner's Journey	764,037	-	-	764,037
Other strategic initiatives	118,969	-	-	118,969
Total program services	5,151,901	-	-	5,151,901
Supporting services:				
Ministry advancement	1,558,335	-	-	1,558,335
Leadership, facilities, and administration	539,968	-	-	539,968
Total supporting services	2,098,303	-	-	2,098,303
Total expenses	7,250,204	-	-	7,250,204
Change in net assets	(11,064)	(1,676,156)	-	(1,687,220)
Net assets, at beginning of year	3,512,089	2,169,729	90,000	5,771,818
Net assets, at end of year	\$ 3,501,025	\$ 493,573	\$ 90,000	\$ 4,084,598



Consolidated Statement of Financial Position

Year Ended December 31, 2014

2014

Assets

Current Assets

Cash and cash equivalents	\$ 944,283
Investments	1,294,263
Certificates of deposit	1,144,128
Contributions receivable, net	445,592
Accounts receivable	18,894
Inventory	39,506
Prepaid expenses	248,523

Total current assets 4,135,189

Other Assets

Certificates of deposit held for long-term use	90,000
Contributions receivable, net of current and allowance	8,093
Equipment and furniture, net	267,311

Total other assets 365,404

Total assets 4,500,593

Liabilities and Net Assets

Current Liabilities

Accounts payable and accrued expenses	\$ 415,995
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Net Assets

Unrestricted	3,501,025
Temporarily restricted	493,573
Permanently restricted	90,000

Total net assets 4,084,598

Total liabilities and net assets \$ 4,500,593

ABOUT

PRISON FELLOWSHIP INTERNATIONAL

Prison Fellowship International was born out of the experience of Chuck Colson, former aide to President Nixon.

Convicted for a Watergate-related offense, Colson served seven months in prison. During that time he saw and experienced the difference faith in Jesus Christ makes in people's lives. He became convinced that the real solution to crime is found through spiritual renewal.

When Colson walked into freedom, he had a new mission in life: to reach out to men and women behind bars, and give them the opportunity to turn their lives around through Christ.

Founded in 1979, to extend the work of Prison Fellowship to outside the United States, Prison Fellowship International follows God's call to proclaim the Gospel worldwide and alleviate the suffering of prisoners and their families. In 1983, Prison Fellowship International received special

consultative status with the Economic and Social Council of the United Nations.

We are the largest, most extensive association of national Christian ministries working within the criminal justice field. We engage 1,000 full-time staff and board members, and train, equip, and mobilize 45,000 volunteers in more than 125 counties and territories. Each of our national ministries is indigenous, volunteer-based, and transdenominational, enabling us to minister to prisoners and their families in culturally relevant ways.

We are called and dedicated to communicating the redemptive love and transforming power of Jesus Christ to prisoners, ex-prisoners, their families, and victims of crime around the world.



LEADERSHIP TEAM

EXECUTIVE LEADERSHIP

FRANK LOFARO
Chief Executive Officer

JOHN CLAUSE
Senior Vice President
Ministry Advancement

DANIEL VAN NESS
Executive Director
Centre for Justice & Reconciliation

RAVEENDRAN RAO
Vice President
Field Operations

WENDY ROLDAN
Vice President
Finance & Administration

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Cotonou, Benin

MARCUS WITZKE
Stuttgart, Germany

FOUNDING LEADERSHIP

CHUCK COLSON
Founder

RON NIKKEL
President Emeritus

GORDON LOUX
Founding President

WHERE WE WORK

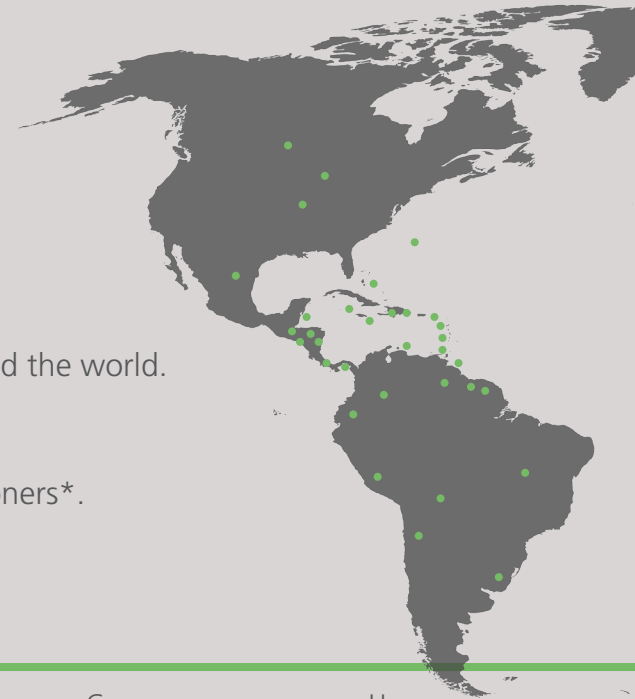
Prison Fellowship International works in more than 125 countries.

There are more than 45,000 Prison Fellowship International volunteers around the world.

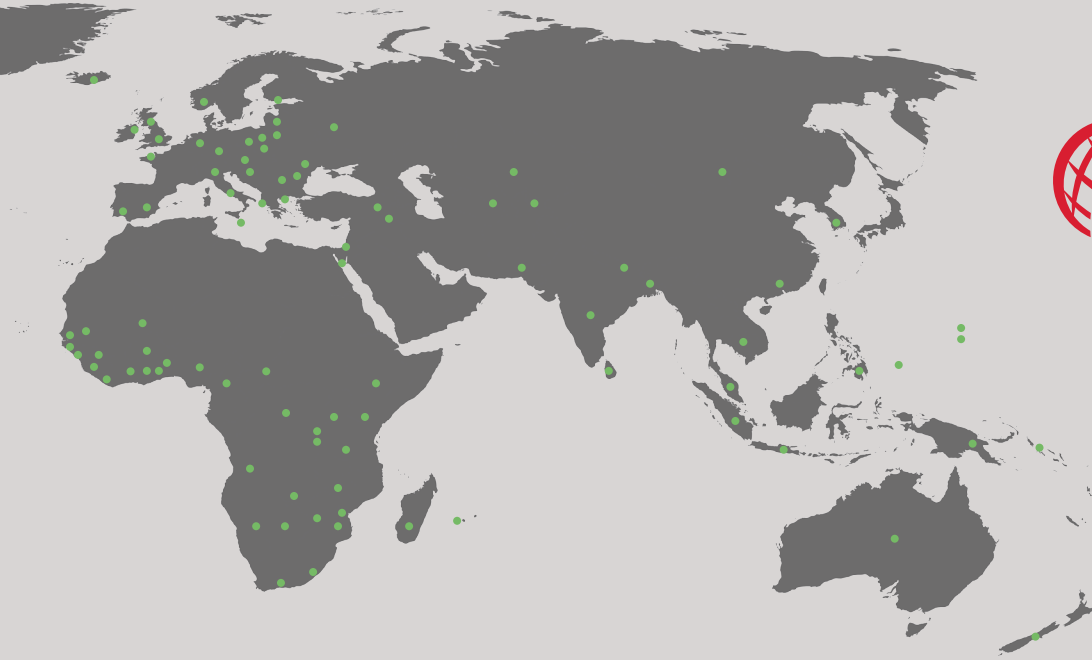
These volunteers are active in nearly half of the prisons in their countries.

As a result, Prison Fellowship International has direct access to 6 million prisoners*.

10 million children have an incarcerated parent.



Albania	Benin	Cameroon	D.R. Congo	Germany	Hungary
Angola	Bermuda	Canada	Dominica	Ghana	Iceland
Antigua and Barbuda	Bolivia	Cayman Islands	Ecuador	Guam	India
Armenia	Botswana	Central African Republic	El Salvador	Guatemala	Indonesia
Australia	Brazil	Chile	England and Wales	Guernsey	Israel
Bahamas	British Virgin Islands	Colombia	Estonia	Guinea-Bissau	Italy
Bangladesh	Bulgaria	Costa Rica	Ethiopia	Guinea	Jamaica
Barbados	Burkina Faso	Cote d'Ivoire	Fiji	Guyana	Kazakhstan
Belarus	Burundi	Curacao	Finland	Haiti	Kenya
Belize	Cambodia	Czech Republic	The Gambia	Honduras	Kyrgyzstan
			Georgia	Hong Kong	Latvia




Prison Fellowship International

Lebanon	Moldova	Northern Mariana Islands	Puerto Rico	South Africa	U.S. Virgin Islands
Lesotho	Mongolia	Norway	Russia	South Korea	Uganda
Liberia	Mozambique	Pakistan	Rwanda	Spain	Ukraine
Lithuania	Namibia	Palau	Saint Vincent and the Grenadines	Sri Lanka	United States of America*
Madagascar	Nepal	Panama	Scotland	Suriname	Uruguay
Malawi	Netherlands	Papua New Guinea	Senegal	Swaziland	Uzbekistan
Malaysia	New Zealand	Peru	Sierra Leone	Switzerland	Venezuela
Mali	Nicaragua	Philippines	Singapore	Tanzania	Zambia
Malta	Niger	Poland	Slovakia	Togo	Zimbabwe
Mauritius	Nigeria	Portugal	Solomon Islands	Tonga	
Mexico	Northern Ireland			Trinidad and Tobago	

*Ministry activities within the United States are conducted by Prison Fellowship Ministries.

“For I was hungry and you gave me something to eat . . . I was in prison and you came to visit me.”

Matthew 25:35–36, NIV



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